

Partnering Ambitious Caring Trusted

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About the Trust

The Shrewsbury and Telford Hospital NHS Trust (SaTH) is the main provider of acute hospital services for around half a million people in Shropshire, Telford & Wrekin and mid Wales.

Encompassing some of the most picturesque parts of England and Wales, the Trust's catchment stretches from the Cambrian Mountains in the west, to Newport and the fringes of the Black Country in the east. The main towns include: Bridgnorth, Ludlow, Market Drayton, Oswestry, Shrewsbury and Whitchurch (in Shropshire); Newport, Telford and Wellington (in Telford & Wrekin); and Newtown and Welshpool (in Powys) — all beautiful and unique.

Our main service locations are the Princess Royal Hospital (PRH) in Telford and the Royal Shrewsbury Hospital (RSH) in Shrewsbury which are located 20 minutes' drive apart. Together they provide 99% of our activity. Both hospitals provide a wide range of acute hospital services including accident & emergency, outpatients, diagnostics, inpatient medical care and critical care.

We also provide services such as consultant-led outreach clinics at the Wrekin Community Clinic, Telford, the Robert Jones and Agnes Hunt Orthopaedic Hospital, Gobowen and the Bridgnorth, Ludlow and Whitchurch Community Hospitals.

We employ almost 6,000 staff, and hundreds of staff and students from other organisations also work in our hospitals. We benefit from around 1,000 wonderful volunteers, and our main charitable partners are the League of Friends at the Royal Shrewsbury Hospital, Friends of the Princess Royal Hospital, and the Lingen DaviesCancer Appeal which is based at the Royal Shrewsbury Hospital.

We are committed to providing the best possible diagnostic facilities and high-quality clinical care in a clean, supportive environment where patients are treated effectively with respect and dignity.

The Shrewsbury and Telford Hospital NHS Trust continues to work with our partners in health and social care in Shropshire, Telford and Wrekin and mid Wales to develop patient-focused services that meet the needs of our communities.

Plans have been given the go ahead to transform local hospital services for the half a million residents of Shropshire, Telford & Wrekin and mid Wales to make sure two vibrant hospitals and the wide range of services they provide for people locally are kept in the county. This landmark decision will result in better care for patients, secure the £312m on offer from HM Treasury and develop both hospital sites to deliver state of



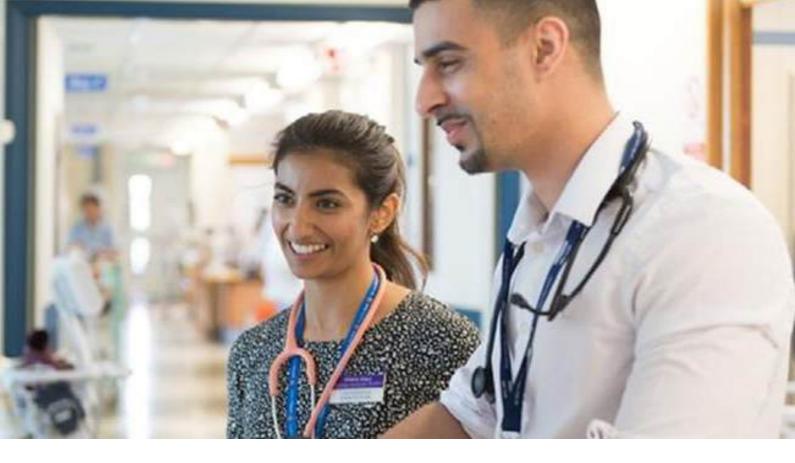
Clinical

- Be a part of a consultant lead clinical team providing specialty and General medical care to medical inpatients.
- To develop enhanced clinical skills, especially in the assessment and management of acutely ill
 patients.
- To have excellent team-working skills with the abilities and professional attitude to work well in a multi-professional team.
- To deliver clinical and quality targets agreed both nationally and locally with clinical teams and commissioners.
- To follow patients throughout their clinical pathways.
- To develop enhanced clinical skills, especially in the assessment and management of acutely ill
 patients.
- To have excellent team-working skills with the abilities and professional attitude to work well in a multi-professional team.
- To deliver clinical and quality targets agreed both nationally and locally with clinical teams and commissioners.
- To follow patients throughout their clinical pathways.

Organisational

- To work with local managers and professional colleagues in the employing Trust in the efficient running of the service.
- To be subject to the provisions of the Terms and Conditions of Service, be required to observe the
 Trust's agreed policies and procedures, drawn up in consultation with the profession on clinical
 matters and to follow the local and national employment and personnel policies and procedures.
- To participate in the Continuous Professional Development and the Trust's appraisal scheme.
- To be aware of the responsibility of all employees to maintain a safe and healthy environment for patients, visitors and staff and attend all relevant health and safety training.
- Ensure that all Trust-wide standards are maintained to improve the quality of total care to all who come into contact with services provided by Shrewsbury and Telford hospital NHS Trust.

This job description is not intended to be exhaustive. The post holder will be expected to carry out any reasonable duties requested of them, appropriate to the grade and role of the post. Duties and responsibilities may vary from time to time in light of changing circumstances and in consultation with the post holder.



Job Description

Job Title: Speciality Doctor in Renal Medicine

Grade: Specialty Doctor

Division: Medicine and Emergency Care

Responsible to: Divisional Medical Director

Professionally

Accountable to: Medical Director

Hours: 10 Programmed Activities

Duration: Permanent

Salary: £59,175 - £95,400 per annum [MC75]

Job Summary

The Shrewsbury and Telford NHS Trust has an exciting opportunity to welcome a new Specialty Doctor within the Renal Medicine department. This is an exciting opportunity with the successful candidate being supported by a team of resident and locally employed doctors, specialist nurses, advanced practitioners, nurses, therapists, and in reach of specialists across the hospital.

The Post

The Department

The renal inpatient beds are situated on a 18 bed ward – Ward 35. There are Consultant ward rounds on a Monday, Wednesday and Friday morning and 'board rounds' Monday – Friday morning. There is a Friday 4:00pm handover to the weekend covering Consultant. All renal Consultants have equal access to resident doctors. We have 2 Speciality Doctors who will support the renal wards depending on the staffing levels of resident doctors.

Additional support for the renal service includes a nurse operational manager, modality sister, renal anaemia coordinator, home haemodialysis sister, vascular access sister, pre-end stage dialysis sister, renal transplant sister, and 2 dieticians. At RSH site we also have a West Midlands Renal HST, 2 Specialty Doctors, an IMT3, CT2, CT1, FY1,a GPST, an FY3 and a physician associate. Weekly multi-disciplinary meetings, a monthly renal forum, monthly governance, monthly histopathology meeting and fortnightly educational meetings also take place. There are fortnightly dedicated surgical day-case access lists provided by the three vascular surgeons who have demonstrated a clear commitment and interest in vascular access surgery. Two consultant radiologists provide renal radiological services including vascular access surveillance, MR angiography and renal artery stenting.

The Haemodialysis Unit

The Haemodialysis unit at The Royal Shrewsbury Hospital provides chronic haemodialysis for over 90 patients (20 stations). On Monday, Wednesday and Friday there are three dialysis shifts whilst on Tuesday Thursday and Saturday there isn't a twilight shift. The renal unit also provides haemodialysis for approximately 80 patients per year with acute kidney injury.

A 26-station satellite haemodialysis unit at Hollinswood House, Telford currently provides dialysis for 90 patients. The satellite haemodialysis unit at Ludlow currently caters for 16 patients.

Renal Transplants

The majority of our renal transplants are performed at the Queen Elizabeth Hospital, Birmingham with whom there are close links. Patients return for post-transplant care at three months. There are currently around 215 renal transplant recipients under our care. Our combined renal- pancreas transplants are usually done at University Hospital, Cardiff. Future expansion will include the earlier repatriation of transplant patients, requiring an increased transplant work force.

The Peritoneal Dialysis Unit

The Peritoneal Dialysis unit is based on ward 35 and is managed by an enthusiastic PD nursing team who care for 60 peritoneal dialysis patients. The number of PD patients has nearly doubled in the last 3 years and is expected to continue to increase. Our peritonitis rates have traditionally been low. Approximately 70% of patients receive APD. Acute PD and assisted APD are also provided depending on clinical need. We provide a medical PD insertion service for patients who are deemed suitable. The home therapies teams have been recently expanded.

The Home Haemodialysis Program

The home haemodialysis program has an excellent record and continues to flourish and expand. It is headed by 3 senior nurses and 1 HHD sister. Currently 30 of our patients receive their dialysis at home. This number is expected to increase further. We were one of the first units in West Midlands to use NxStage machines for HHD and currently we have 24 patients using this system.

With an expanding home therapies service, the clinical workload is shared between three consultants. As a result, clinics for PD and HHD patients have increased.

The Transplant Listing Team

The transplant listing team (including the transplantation sister, transplant link nurses and 2 dedicated transplant lead consultants) have ensured that we actively partake in the transplant first programme and are working hard to increase our live donor transplant rates as well as our pre-emptive transplant rates. There are ample opportunities for the new appointees to contribute to the transplant service, particularly as there is an ambition to achieve earlier repatriation of transplant patients from the transplanting centres.

CKD Care

CKD care has been streamlined with the development of a low clearance clinic. Four consultants, working with the CKD team manage over 250 patients. Dialysis and transplantation preparation, as well as palliative care are managed within this service. SaTH has an excellent record of access preparedness for dialysis (>70% + per year achieving the Renal Association dialysis access standards).

SaTH has further developed CKD services and activated a CKD detection system. With the development of informatics resources, CKD referral from Primary care has improved. Late presenting patients with ESRF has fallen from 25% to 8% per year. Over 3000 CKD patients are now managed in general nephrology clinics. The new appointees will contribute to these duties. Further developments in managing CKD in the community is envisaged.

The Directorate

The department works across both the Royal Shrewsbury and Princess Royal Hospitals with the majority of renal services and staff currently based at The Royal Shrewsbury Hospital. The department is working to provide a high quality, accessible and equitable service across the two acute Hospitals. The departments current Medical Staff are detailed below:

- Dr Johann Nicholas (Clinical Director for Renal Medicine)
- Dr Kevin Eardley
- Dr Ramaswamy Diwakar
- Dr Suresh Ramadoss
- Dr Kanwaljit Singh Sandhu
- Dr Sourabh Chand
- Dr Azharuddin Mohammed
- Dr Harjeet Bhachu (Locum Consultant)

Job Plan

A formal job plan will be agreed between the successful candidate and their Clinical Director and consultant colleagues, on behalf of the Medical Director within 3 months of starting in post. A full-time job plan is based on a 10 PA working week. The job plan will be reviewed annually and is a prospective agreement that sets out the consultant's duties, responsibilities, and objectives for the coming year. It covers all aspects of a consultant's professional practice including clinical work, teaching, research, education and managerial responsibilities. It will provide a clear schedule of commitments, both internal and external and will include personal objectives, detailing links to wider service improvements and trust strategic priorities.

For a full-time contract, the job plan will be divided on average per week (pro-rata for a part time post) as:

- 9 Programmed Activities (PAs) of Direct Clinical Care includes clinical activity, clinically related activity and predictable and unpredictable emergency work.
- 1 Supporting Professional Activities (SPAs) includes CPD, audit, teaching and research.

The allocation of PAs is reviewed and may be subject to adjustment when a further diary exercise is undertaken or if the service demands a review of the team job plan.

Any applicant who is unable, for personal reasons, to work full-time will be eligible to be considered for the

post. If such a person is appointed, modification of the job content will be discussed on a personal basis with the Trust in consultation with other consultant colleagues.

Timetable

The following provides scheduling details of the clinical activity and clinically related activity components of the appointee's standard working week.

	AM	PM
Monday	Ward rounds	clinics
Tuesday	Procedures	MDT/Dialysis unit duties
Wednesday	Ward rounds	SPA/Procedures/MDTs
Thursday	MDT/ clinics	Departmental meetings
Friday	Ward rounds	SPA/Procedures/MDTs

This timetable is indicative only and the formal job plan will be agreed between the successful applicant and their clinical director within 3 months of starting in post.

GIM On call Arrangements

Contribution to an out of hours rota is a requirement of this role. The post does not currently require full contribution to GIM, however the successful candidate will be expected to deliver at least 2 late shifts per month. This arrangement may change in the future subject to the needs of the service.

The GIM rota is structured as follows;

- Tier 1A Resident full shift established by FY1/FY2/GPST and Junior Clinical Fellow (JCF) of equivalent experience
- Tier 1B Resident full shift established by IMT/ACCS and JCF of equivalent experience
- Tier 2 Resident full shift established by IMT3/ST4+/Specialty Doctor and Senior Clinical Fellow of equivalent of experience
- Consultant When on call, the GIM consultant will do an evening post take ward round from 17:00 to 20:30 and again next morning will do post take round from 08:00 to 10:00.
- There is a robust acute medical consultant team who will be working alongside the on-call consultant on the Acute Medical Unit (AMU). Admissions are unselected, but there is separate input in AMU both in and out of hours from the gastroenterologists, cardiologists, and stroke consultants (who have their own separate rota and do not participate in the GIM rota).
- A separate 1 in 10 (weekdays and weekends) acute medicine consultant rota works alongside the GIM rota. The acute medicine rota is from 17:00 to 21:00 weekdays and 10:00 to 19:00 weekends.

General Conditions

Annual Leave

Doctors upon first appointment to the Consultant grade shall be entitled to annual leave at the rate of 32 days a year.

Doctors who have completed a minimum of 7 years' service as a Consultant shall be entitled to annual leave at the rate of 34 days per year.

The rate of annual leave will be based on a full time contract of 10 PAs. Additional PAs above 10 PAs will not accrue additional entitlements to annual leave over and above the full time allocation. For consultants working part-time, the full time entitlement will be pro-rated in accordance with the contracted PAs.

Study and Professional Leave

Professional and Study leave includes but is not restricted to participation in:

- Study, usually but not exclusively or necessarily on a course or programme;
- Research
- Teaching
- Examining or taking examinations
- Visiting clinics and attending professional conferences
- Training

The appointee will be entitled to 30 days of Study/Professional Leave across a 3 year fixed period with a set budget.

Research

It is usual for the Trust to be participating in many research projects at any time. Every effort would be made to accommodate a particular research interest you may have, particularly if trainee members of the department could be incorporated in the methodological and practical stages.

Audit

Great importance is placed upon audit within the Shrewsbury and Telford Hospital NHS Trust adyou will be expected to contribute to this as part of your role. The Trust has a fully staffed Audit Department at both hospitals with extremely well-organised teams.

Appraisal, Revalidation and Mentorship

- The Trust has the required arrangements in place, to ensure that all Doctors have an annual appraisal with a trained appraiser and supports all Doctors going through the revalidation process.
- The Trust supports the Royal College of Physicians Guidance on provision of mentors for new Consultants, in line with GMC recommendations. This will be provided within the Trust.
- We will require you to register SaTH as your designated body via the GMC to ensure that you are set up on the Premier IT Revalidation e-Portfolio (PReP) Revalidation System. We will complete this as soon as possible upon your commencement with the Trust.
- The Trust also supports the requirements for continuing professional development and is committed to providing time and financial support for these activities.
- A formal review of the job plan will be performed at least annually. Appropriate educational and training needs will be supported by the Trust, as agreed with the LNC (for example, the approval and funding of study leave). An annual job plan review at individual and departmental level is being introduced. You will be expected to participate in this exercise.
- We will require you to register SaTH as your designated body via the GMC to ensure that you are set

up on the Equiniti Revalidation System. We will complete this as soon as possible upon your commencement with the Trust.

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Accommodation

The Trust offers single residential accommodation for medical staff depending on availability. The Trust only provides single accommodation so private rental would need to be arranged for family accommodation.

Other Facilities

There is an active Doctors Mess run by the Junior Doctors Mess Committee which organise social events, parties, outings etc. There are on-site fitness centres (a membership fee is payable) available to all members of staff.

Office and Secretarial Support

The post holder will have full-time secretarial support with an adequately equipped office that will include a computer with access to Trust IT facilities.

Staff Benefits

There are a number of staff benefits schemes which attract tax reductions if joined. This includes a discount on the staff car parking charge, staff gym membership, on-site crèche/childcare provision and access to NHS Discounts schemes.

Health & Safety

As an employee of the Trust you have a responsibility to:

- Take reasonable care of your own health and safety and that of any other person who may be affected by your acts or omissions at work, and ensuring a COVID secure workplace for the team.
- Co-operate with the Trust in ensuring that Statutory Regulations, Codes of Practice, Local Policies and Departmental Health and Safety Rules are adhered to.
- To not intentionally or recklessly interfere with or misuse anything provided in the interests of health and safety.

Infection Prevention and Control

The prevention and management of acquired infection is a key priority for the Trust. Any breach of Infection Control Policies is a serious matter which may result in disciplinary action. As an employee of the Trust you have a responsibility to:

- Ensure that your work methods are compliant with the Trust's agreed policies and procedures and do not endanger other people or yourself.
- Be aware of Infection Prevention and Control Policies, Practices and Guidelines appropriate for your duties and you must follow these at all times to maintain a safe environment for patients, visitors and staff.
- Maintain an up-to-date knowledge of Infection Prevention and Control, Policies, Practices and Procedures through attendance at annual mandatory updates and ongoing continuing professional development.
- Challenge poor infection prevention and control practices of others and to report any breaches, using appropriate Trust mechanisms (e.g. incident reporting policy).

Information Governance

The Trust is committed to compliance with Information Governance standards to ensure that allinformation is

handled legally, securely, efficiently and effectively. You are required to comply with the Trust's Information Governance policies and standards. Failure to do so may result in action being taken in accordance with the Trust's Disciplinary Procedure.

- Confidentiality and Security Your attention is drawn to the confidential nature of information collected within the NHS. Whilst you are employed by the Trust you will come into contact with confidential information and data relating to the work of the Trust, its patients or employees. You are bound by your conditions of service to respect the confidentiality of any information you may come into contact with which identifies patients, employees or other Trust personnel, or business information of the Trust. You also have a duty to ensure that all confidential information is held securely at all times, both on and off site.
- Disclosure of Information The unauthorised use or disclosure of information relating to the Trust's activities or affairs, the treatment of patients or the personal details of an employee, will normally be considered a serious disciplinary offence which could result in dismissal. Upon leaving the Trust's employment and at any time thereafter you must not take advantage of or disclose confidential information that you learnt in the course of your employment. Unauthorised disclosure of any of this information may be deemed as a criminal offence. If you are found to have permitted the unauthorised disclosure of any such information, you and the Trust may face legal action.
- Information Quality and Records Management You must ensure that all information handled by you is accurate and kept up-to-date and you must comply with the Trust's recording, monitoring, validation and improvement schemes and processes.

Professional Standards and Performance Review

As an employee of the Trust you have a responsibility to:

- Participate in statutory and mandatory training as appropriate for the post.
- Maintain consistently high personal and professional standards and act in accordance with the relevant professional code of conduct.
- Take responsibility for the maintenance and improvement of personal and professional competence and to encourage that of colleagues and subordinates.
- Participate in the Trust's appraisal processes including identifying performance standards for the
 post, personal objective setting and the creation of a personal development plan in line with the NHS
 Knowledge and Skills Framework outline for the post.

Safeguarding Children and Vulnerable Adults

We all have a personal and a professional responsibility within the Trust to identify and reportabuse. This may be known, suspected, witnessed or have raised concerns. Early recognition is vital to ensuring the patient is safeguarded; other people (children and vulnerable adults) may be at risk. The Trust's procedures must be implemented, working in partnership with the relevant authorities. The Sharing of Information no matter how small is of prime importance insafeguarding children, young people and vulnerable adults.

As an employee of the Trust, you have a responsibility to ensure that:

- You are familiar with and adhere to the Trust's Safeguarding Children Procedures and Guidelines.
- You attend Safeguarding Awareness Training and undertake any additional training in relation to safeguarding relevant to your role.

Social Responsibility

The Trust is committed to behaving responsibly in the way we manage transport, procurement, our facilities, employment, skills and our engagement with the local community so that we canmake a positive contribution to society. As an employee of the Trust, you have a responsibility to take measures to support our contribution and to reduce the environmental impact of our activities relating to energy and water usage, transport, and waste.

Continuous Improvement

The Shrewsbury and Telford Hospital NHS Trust is committed to creating a culture that puts Continuous Improvement at the forefront of our transformational journey and our aim is to empower colleagues at all levels have the confidence, capability, passion, and knowledge, to test changes and make improvements at SaTH and in the communities we serve.

Following a successful five-year partnership with the Virginia Mason Institute in the USA, SaTH continues to further develop and embed the Trust's approach to Continuous Improvement at all levels of the organisation. You will be supported by an Improvement Hub, which will provide the necessary expertise to support you make improvements, while also providing training at various stages of your time at SaTH, as part of your continuing professional development.

No Smoking Policy

There is a no smoking policy in operation within the Trust. Smoking within the Trust's premises or within the Trust's grounds is not permitted.

Miscellaneous

This job description is an outline of the key tasks and responsibilities of the post and is not intended to be an exhaustive list. The job may change over time to reflect the changing needs of the Trust and its services as well as the personal development.























Person Specification

The following pages contain a description of the qualifications, skills, experience, knowledge and other attributes a candidate should ideallypossess to successfully perform this role.

Qualifications

CRITERIA	ESSENTIAL	DESIRABLE
MBBS, MBChB or equivalent medical qualification	✓	
• MRCP	✓	
MD, PhD or equivalent		√
Basic life support	✓	
Advanced life support		√

Entry Criteria

CRITERIA	ESSENTIAL	DESIRABLE
 Full Registration and a licence to practise with the General Medical Council (GMC) 	✓	
 Shall have completed at least four years' full-time postgraduate training (or its equivalent gained on a part-time or flexible basis) at least two of which will be in a specialty training programme in Renal Medicine or as a fixed term specialty trainee in Renal Medicine; or shall have equivalent experience and competencies 	√	

Professional Values & Behaviours

ESSENTIAL CRITERIA	ESSENTIAL	DESIRABLE
 Practises with the professional values and behaviours expected of all doctors as set out in GMC Good Medical Practice and the Generic Professional Capabilities Framework (or equivalent for dentists). 	√	
 Demonstrates the underpinning subject-specific competences i.e., knowledge, skills and behaviours relevant to the role setting and scope. 	✓	
 Clinically evaluates and manages a patient, formulating a prioritised differential diagnosis, initiating an appropriate management plan, and reviewing and adjusting this depending on the outcomes of treatment. 	✓	
 Critically reflects on own competence, understands own limits, and seeks help when required. 	✓	
 Communicates effectively and able to share decision-making with patients, relatives and carers; treats patients as individuals, promoting a person-centred approach to their care, including self-management. 	✓	
 Respects patients' dignity, ensures confidentiality and appropriate communication where potentially difficult or where barriers exist, e.g., using interpreters and making adjustments for patients with communication difficulties 	✓	

 Demonstrates key generic clinical skills around the areas of consent; ensuring humane interventions, prescribing medicines safely and using medical devices safely. 	√	
 Adheres to professional requirements, participating in annual appraisal and reviews of performance and progression. 	√	
 Awareness of legal responsibilities relevant to the role, such as around mental capacity and deprivation of liberty; data protection; equality and diversity. 	√	
 Applies basic principles of public health; including population health, promoting health and wellbeing, work, nutrition, exercise, vaccination and illness prevention, as relevant to their specialty. 	√	

Leadership & Team Working

CRITERIA	ESSENTIAL	DESIRABLE
 Awareness of their leadership responsibilities as a clinician and demonstrates appropriate leadership behaviour; managing situations that are unfamiliar, complex, or unpredictable and seeking to build collaboration with, and confidence in, others. 	√	
 Demonstrates understanding of a range of leadership principles, approaches and techniques so can adapt leadership behaviours to improve engagement and outcomes – appreciates own leadership style and its impact on others. 	√	
 Develops effective relationships across teams and contributes to work and success of these teams – promotes and participates in both multidisciplinary and interprofessional team working. 	√	
 Critically reflects on decision-making processes and explains those decisions to others in an honest and transparent way. 	✓	
 Demonstrates ability to challenge others, escalating concerns when necessary. 	√	
 Develops practice in response to changing population health need, engaging in horizon scanning for future developments. 	✓	

Patient Safety & Quality Improvement

CRITERIA	ESSENTIAL	DESIRABLE
 Takes prompt action where there is an issue with the safety or quality of patient care, raises and escalates concerns, through clinical governance systems, where necessary. 	√	
 Demonstrates understanding of the basic principles of audit, clinical risk management, evidence-based practice, patient safety and clinical quality improvement initiatives 	✓	

 Applies basic human factors principles and practice at individual, team, organisation, and system levels. 	√	
 Collaborates with multidisciplinary and interprofessional teams to manage risk and issues across organisations and settings, with respect for and recognition of the roles of other health professionals. 	√	
Advocates for, and contributes to, organisational learning.	✓	
 Reflects on personal behaviour and practice, responding to learning opportunities. 	√	

Safeguarding Vulnerable Groups

CRITERIA	ESSENTIAL	DESIRABLE
 Recognises and takes responsibility for safeguarding children, young people, and adults, using appropriate systems for identifying, sharing information, recording and raising concerns, obtaining advice and taking action. 	✓	
Applies appropriate equality and diversity legislation, including disability discrimination requirements, in the context of patient care.	✓	

Education & Training

CRITERIA	ESSENTIAL	DESIRABLE
 Critically assesses own learning needs and ensures a personal development plan reflects both clinical practice and relevant generic capabilities. 	√	
 Promotes and participates in individual and team learning; supporting the educational needs of individuals and teams for uni-professional, multidisciplinary and interprofessional learning. 	√	
 Identifies and creates safe and supportive working and learning environments. 	✓	
Takes part in patient education.	✓	

Research & Scholarship

CRITERIA	ESSENTIAL	DESIRABLE
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 Keeps up to date with current research and best practice in the individual's specific area of practice, through appropriate continuing professional development activities and their own independent study and reflection. 	√	
 Critically appraises and understands the relevance of the literature, conducting literature searches and reviews; disseminates best practice including from quality improvement projects. 	✓	
Communicates and interprets research evidence in a meaningful way for patients to support shared decision-making.	✓	
 Works towards identifying the need for further research to strengthen the evidence base or where there are gaps in knowledge, networking with teams within and outside the organisation 	√	
Locates and uses clinical guidelines appropriately.	√	

Our Vision and Values

Our Vision:

"To provide excellent care for the communities we serve"

Our Values:



About our Vision

About our Values