



### Our Vision and Values

The Shrewsbury and Telford Hospital NHS Trust is an organisation that strives to provide high quality, safe care for our patients in an environment which our staff are proud to work in

## Our Vision:

# "To provide excellent care for the communities we serve"

### Our Values:



### About our Vision

We believe that by adhering to our Vision and working with our Values in mind we can behave in a way which will ensure the right results for the people that matter most – our patients and their families.

### About our Values

Our Trust Values provide a guide for our daily lives which we are all expected to uphold, both at work and when we are representing the Trust.

Our Values were developed by staff and our patients, so they represent what is important to us within the organisation and the way we should all behave towards patients, carers, visitors, partners and each other.

You will see our Values throughout the Trust; they are not just words on a page, they represent what we are about here at SaTH. We want patients and their families to say that the care and service they receive from all of us is consistently high-quality, safe, effective and personalised, so the feelings behind the Values shouldn't come as a surprise to anyone working in the NHS.

The reason why it is important that they are clearly written down is so we all know what's expected, and none of us are surprised if we are asked to explain any unacceptable behaviour.

# **Contents**

About the Trust	4
Main Duties & Responsibilities	5
Job Description	6
The Post	7
General Conditions	8
Person Specification	13

# About the Trust

The Shrewsbury and Telford Hospital NHS Trust (SaTH) is the main provider of acute hospital services for around half a million people in Shropshire, Telford & Wrekin and mid Wales.

Encompassing some of the most picturesque parts of England and Wales, the Trust's catchment stretches from the Cambrian Mountains in the west, to Newport and the fringes of the Black Country in the east. The main towns include: Bridgnorth, Ludlow, Market Drayton, Oswestry, Shrewsbury and Whitchurch (in Shropshire); Newport, Telford and Wellington (in Telford & Wrekin); and Newtown and Welshpool (in Powys) – all beautiful and unique.

Our main service locations are the Princess Royal Hospital (PRH) in Telford and the Royal Shrewsbury Hospital (RSH) in Shrewsbury which are located 20 minutes' drive apart. Together they provide 99% of our activity. Both hospitals provide a wide range of acute hospital services including accident & emergency, outpatients, diagnostics, inpatient medical care and critical care.

We also provide services such as consultant-led outreach clinics at the Wrekin Community Clinic, Telford, the Robert Jones and Agnes Hunt Orthopaedic Hospital, Gobowen and the Bridgnorth, Ludlow and Whitchurch Community Hospitals.

We employ almost 6,000 staff, and hundreds of staff and students from other organisations also work in our hospitals. We benefit from around 1,000 wonderful volunteers, and our main charitable partners are the League of Friends at the Royal Shrewsbury Hospital, Friends of the Princess Royal Hospital, and the Lingen DaviesCancer Appeal which is based at the Royal Shrewsbury Hospital.

We are committed to providing the best possible diagnostic facilities and high-quality clinical care in a clean, supportive environment where patients are treated effectively with respect and dignity.

The Shrewsbury and Telford Hospital NHS Trust continues to work with our partners in health and social care in Shropshire, Telford and Wrekin and mid Wales to develop patient-focused services that meet the needs of our communities.

Plans have been given the go ahead to transform local hospital services for the half a million residents of Shropshire, Telford & Wrekin and mid Wales to make sure two vibrant hospitals and the wide range of services they provide for people locally are kept in the county. This landmark decision will result in better care for patients, secure the £312m on offer from HM Treasury and develop both hospital sites to deliver state of the art facilities in which staff will be proud to work and patients will choose to be treated.



# Main Duties & Responsibilities

#### Clinical

- To fully participate in elective and emergency urological services
- To contribute to the 1in7 Urology registrar 24hr non-resident on-call rota.
- To provide Ward Rounds, Outpatient Procedures, Appointments and Surgery supported by the Clinical Teams and in line with gained competencies.
- To develop enhanced clinical skills, especially in the assessment and management of acutely ill
  patients.
- To have excellent team-working skills with the abilities and professional attitude to work well in a multi-professional team.
- To deliver clinical and quality targets agreed both nationally and locally with clinical teams and commissioners.
- To follow patients throughout their clinical pathways.

#### Organisational

- To work with local managers and professional colleagues in the employing Trust in the efficient running of the service.
- To be subject to the provisions of the Terms and Conditions of Service, be required to observe the Trust's agreed policies and procedures, drawn up in consultation with the profession on clinical matters and to follow the local and national employment and personnel policies and procedures.
- To participate in the Continuous Professional Development and the Trust's appraisal scheme.
- To be aware of the responsibility of all employees to maintain a safe and healthy environment for patients, visitors and staff and attend all relevant health and safety training.
- Ensure that all Trust-wide standards are maintained to improve the quality of total care to all who
  come into contact with services provided by Shrewsbury and Telford hospital NHS Trust.

This job description is not intended to be exhaustive. The post holder will be expected to carry out any reasonable duties requested of them, appropriate to the grade and role of the post. Duties and responsibilities may vary from time to time in light of changing circumstances and in consultation with the post holder.



# **Job Description**

Job Title: Locally Employed Doctor (ST3-8) in Urology

Grade: ST3-8

**Division:** Surgery, Anaesthetics & Cancer

**Responsible to:** Divisional Medical Director

**Professionally** Medical Director

Accountable to:

**Hours:** 40hours

**Duration:** Fixed Term – 12 months

Salary: £61825 to £70425 per annum

#### **Job Summary**

The successful candidate will assist the department in the delivery of elective and non elective Urology including outpatient clinics, diagnostics and core urological procedures. The post-holder will contribute to enhanced services for emergency urological admissions as part of a 1 in 7 non-resident registar on-call rota, shared between Specialist Trainees, Specialty Doctors and Locally Employed Doctors of ST3+ equivalency

Contribution to an out of hours on call rota is core to this role.

### The Post

The Urology Department is based at The Royal Shrewsbury Hospital (RSH) and comprises of an enthusiastic and passionate team that strives to deliver high quality patient care.

Consultants Area of Specialist Interest

Mr Naing Lynn Clinical Lead for Urology, Robotics , Oncology

Mr Andrew Elves Paediatrics, Endourology

Mr Praveen Pillai Endourology and Upper Tract Oncology Mr Jonathan O'Dair Endourology and Upper Tract Oncology

Mr.Dionysios Georgakopoulos General Urology

2X Vacant Post Supported by Locum Consultant

#### Specialist/Speciality Doctors

There is 1 WTE Specialist Dr and 1.23WTE Specialty Doctors

#### **Specialist Trainees 2**

WTE Specialist Trainees (expanding to 3WTE) and 4 Trust appointed LED Drs

#### **Core Trainees**

2WTE Core Trainees (CT1-2)

#### **Foundation Programme Trainees**

2WTE FY1s

#### Specialist Nurses and Cancer Navigators

The department has an extensive range of Clinical Nurse Specialists who deliver a wide range of urological procedures and support deliver of the various patient pathways. The department is investing in further expansion of this provision to meet growing demand on the service. Within this team there are two Cancer Navigators who complement the care pathways.

#### Administrative Support

The department works very closely as a team to collectively strive to improve care for our patients. The department has a dedicated medical secretarial team, co-ordination team as well as operational support.

#### **Specialist Nurses**

5 x Urology Nurse Specialists

The Urology department provides comprehensive urological services to Shropshire, Telford and Mid Wales. Doctors who are enthusiastic about working in a strong team of committed physicians to deliver excellent care to patients across a variety of clinical settings will be rewarded with a wide and comprehensive clinical experience. The team provides Holmium laser stone services and is in the process of setting up HOLEP with MOESE Laser. The department is in the Urology Area Network with Royal Stoke Hospital to provide more extensive cancer surgery.

#### Inpatients & Emergencies

All in-patient and emergency Urological procedures are carried out on the RSH site. Flexible cystoscopy and haematuria clinics and general urological outpatients are conducted on both sites. Urological emergencies, except paediatric emergencies, are admitted to the RSH site where 24 hour urological cover is provided. When on call, the main emergency site is RSH. There is a registrar cover at the Princess Royal Hospital (PRH) for paediatric cases.

#### **Outpatients**

Outpatients are currently run on both Shrewsbury and Telford sites. It is anticipated that out-patient and procedure clinics will expand to outlying Community Hospitals and Urology services at Bridgnorth Hospital have already been established. A combined Urology and spinal injuries service working through The Robert Jones and Agnes Hunt Hospital in Oswestry is presently in place.

The trust offers both transrectal and transperineal prostate biopsy with a state of the art fusion biopsy machine.

#### Rota Structure (2016 Contract or Full Shift Templates)

The post-holder will be expected to contribute to the 24hr non-resident on-call rota. The rota is compliant with the terms and conditions of the 2016 Junior Doctor Contract and WTD and has been carefully designed to maximise training opportunities for doctors whilst maintaining a safe and efficient service, with an even spread of long days and nights. The post holder will be 1 of the 7 doctors contributing to the full shift rota with a weekend frequency of 1 with 7night shifts across a 7 week reference period and is prospectively covered for annual and study leave.

#### **Timetable**

The following provides scheduling details of the clinical activity and clinically related activity components of the appointee's standard working week.

Week	Mon	Tue	Wed	Thu	Fri	Sat	Sun
1	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00		
2	8:00 - 24:00	00:00 - 8:00, 8:00 - 9:00		8:00 - 17:00	8:00 - 17:00	8:00 - 24:00	00:00 - 8:00, 8:00 - 24:00
3	00:00 - 8:00, 8:00 - 9:00		8:00 - 17:00	8:00 - 17:00	8:00 - 17:00		
4	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00	8:00 - 24:00	00:00 - 8:00	
5	8:00 - 17:00	8:00 - 17:00	8:00 - 17:00	8:00 - 24:00	00:00 - 8:00, 8:00 - 9:00		
6	8:00 - 17:00	8:00 - 17:00	8:00 - 24:00	00:00 - 8:00, 8:00 - 9:00	8:00 - 17:00		
7	8:00 - 17:00	8:00 - 24:00	00:00 - 8:00, 8:00 - 9:00	8:00 - 17:00	8:00 - 17:00		

# **General Conditions**

#### **Annual Leave**

Doctors upon first appointment to the Specialty Doctor grade shall be entitled to annual leave at the rate of 27 days a year.

Doctors who have completed a minimum of two years' service in the Specialty Doctor grade and/or in equivalent grades or who had an entitlement to 32 days of annual leave a year or more in their immediately previous appointments shall be entitled to annual leave at the rate of 32 days per year.

Doctors who have completed a minimum of seven years' service in the Specialty Doctor grade and/or equivalent grades shall receive an additional day of annual leave and shall be entitled to annual leave at the rate of 33 days per year. The annual leave entitlement will be pro-rated to the number of PAs within the post-holder's job plan.

#### **Study Leave**

Study leave includes but is not restricted to participation in:

- Study, usually but not exclusively or necessarily on a course or programme
- Research
- Teaching
- Examining or taking examinations
- Visiting clinics and attending professional conferences
- Training

The appointee will be entitled to 30 days of Study Leave across a 3 year fixed period. This will be pro-rata to the post-holder's job plan.

#### Research

It is usual for the Trust to be participating in many research projects at any time. Every effort would be made to accommodate a particular research interest you may have, particularly if trainee members of the department could be incorporated in the methodological and practical stages.

#### **Audit**

Great importance is placed upon audit within the Shrewsbury and Telford Hospital NHS Trust adyou will be expected to contribute to this as part of your role. The Trust has a fully staffed Audit Department at both hospitals with extremely well-organised teams.

#### Appraisal, Revalidation and Mentorship

- The Trust has the required arrangements in place, to ensure that all Doctors have an annual appraisal with a trained appraiser and supports all Doctors going through the revalidation process.
- The Trust supports the Royal College of Physicians Guidance on provision of mentors for new Consultants, in line with GMC recommendations. This will be provided within the Trust.
- We will require you to register SaTH as your designated body via the GMC to ensure that you are set up on the Premier IT Revalidation e-Portfolio (PReP) Revalidation System. We will complete this as soon as possible upon your commencement with the Trust.
- The Trust also supports the requirements for continuing professional development and is committed to providing time and financial support for these activities.
- A formal review of the job plan will be performed at least annually. Appropriate educational and training needs will be supported by the Trust, as agreed with the LNC (for example, the approval and funding of study leave). An annual job plan review at individual and departmental level is being introduced. You will be expected to participate in this exercise.
- We will require you to register SaTH as your designated body via the GMC to ensure that you are set up on the Equiniti Revalidation System. We will complete this as soon as possible upon your commencement with the Trust.
- The Trust also supports the requirements for continuing professional development and is committed to providing time and financial support for these activities.

#### Accommodation

The Trust offers single residential accommodation for medical staff depending on availability. The Trust only provides single accommodation so private rental would need to be arranged for family accommodation.

#### Other Facilities

There is an active Doctors Mess run by the Junior Doctors Mess Committee which organise social events, parties, outings etc. There are on-site fitness centres (a membership fee is payable) available to all members of staff.

#### Office and Secretarial Support

The post holder will have full-time secretarial support with an adequately equipped office that will include a computer with access to Trust IT facilities.

#### **Staff Benefits**

There are a number of staff benefits schemes which attract tax reductions if joined. This includes a discount on the staff car parking charge, staff gym membership, on-site crèche/childcare provision and access to NHS Discounts schemes.

#### **Health & Safety**

As an employee of the Trust you have a responsibility to:

- Take reasonable care of your own health and safety and that of any other person who may be affected by your acts or omissions at work, and ensuring a COVID secure workplace for the team.
- Co-operate with the Trust in ensuring that Statutory Regulations, Codes of Practice, Local Policies and Departmental Health and Safety Rules are adhered to.
- To not intentionally or recklessly interfere with or misuse anything provided in the interests of health and safety.

#### Infection Prevention and Control

The prevention and management of acquired infection is a key priority for the Trust. Any breach of Infection Control Policies is a serious matter which may result in disciplinary action. As an employee of the Trust you have a responsibility to:

- Ensure that your work methods are compliant with the Trust's agreed policies and procedures and do not endanger other people or yourself.
- Be aware of Infection Prevention and Control Policies, Practices and Guidelines appropriate for your duties and you must follow these at all times to maintain a safe environment for patients, visitors and staff.
- Maintain an up-to-date knowledge of Infection Prevention and Control, Policies, Practices and Procedures through attendance at annual mandatory updates and ongoing continuing professional development.
- Challenge poor infection prevention and control practices of others and to report any breaches, using appropriate Trust mechanisms (e.g. incident reporting policy).

#### Information Governance

The Trust is committed to compliance with Information Governance standards to ensure that allinformation is handled legally, securely, efficiently and effectively. You are required to comply with the Trust's Information Governance policies and standards. Failure to do so may result in action being taken in accordance with the Trust's Disciplinary Procedure.

Confidentiality and Security - Your attention is drawn to the confidential nature of information
collected within the NHS. Whilst you are employed by the Trust you will come into contact with
confidential information and data relating to the work of the Trust, its patients or employees. You
are bound by your conditions of service to respect the confidentiality of any information you may
come into contact with which identifies patients, employees or other Trust personnel, or business

- information of the Trust. You also have a duty to ensure that all confidential information is held securely at all times, both on and off site.
- Disclosure of Information The unauthorised use or disclosure of information relating to the Trust's
  activities or affairs, the treatment of patients or the personal details of an employee, will normally be
  considered a serious disciplinary offence which could result in dismissal. Upon leaving the Trust's
  employment and at any time thereafter you must not take advantage of or disclose confidential
  information that you learnt in the course of your employment. Unauthorised disclosure of any of this
  information may be deemed as a criminal offence. If you are found to have permitted the
  unauthorised disclosure of any such information, you and the Trust may face legal action.
- Information Quality and Records Management You must ensure that all information handled by you is accurate and kept up-to-date and you must comply with the Trust's recording, monitoring, validation and improvement schemes and processes.

#### **Professional Standards and Performance Review**

As an employee of the Trust you have a responsibility to:

- Participate in statutory and mandatory training as appropriate for the post.
- Maintain consistently high personal and professional standards and act in accordance with the relevant professional code of conduct.
- Take responsibility for the maintenance and improvement of personal and professional competence and to encourage that of colleagues and subordinates.
- Participate in the Trust's appraisal processes including identifying performance standards for the
  post, personal objective setting and the creation of a personal development plan in line with the NHS
  Knowledge and Skills Framework outline for the post.

#### Safeguarding Children and Vulnerable Adults

We all have a personal and a professional responsibility within the Trust to identify and reportabuse. This may be known, suspected, witnessed or have raised concerns. Early recognition is vital to ensuring the patient is safeguarded; other people (children and vulnerable adults) may be at risk. The Trust's procedures must be implemented, working in partnership with the relevant authorities. The Sharing of Information no matter how small is of prime importance insafeguarding children, young people and vulnerable adults.

As an employee of the Trust, you have a responsibility to ensure that:

- You are familiar with and adhere to the Trust's Safeguarding Children Procedures and Guidelines.
- You attend Safeguarding Awareness Training and undertake any additional training in relation to safeguarding relevant to your role.

#### Social Responsibility

The Trust is committed to behaving responsibly in the way we manage transport, procurement, our facilities, employment, skills and our engagement with the local community so that we canmake a positive contribution to society. As an employee of the Trust, you have a responsibility to take measures to support our contribution and to reduce the environmental impact of our activities relating to energy and water usage, transport, and waste.

#### **Continuous Improvement**

The Shrewsbury and Telford Hospital NHS Trust is committed to creating a culture that puts Continuous Improvement at the forefront of our transformational journey and our aim is to empower colleagues at all levels have the confidence, capability, passion, and knowledge, to test changes and make improvements at SaTH and in the communities we serve.

Following a successful five-year partnership with the Virginia Mason Institute in the USA, SaTH continues to further develop and embed the Trust's approach to Continuous Improvement at all levels of the organisation.

You will be supported by an Improvement Hub, which will provide the necessary expertise to support you make improvements, while also providing training at various stages of your time at SaTH, as part of your continuing professional development.

#### No Smoking Policy

There is a no smoking policy in operation within the Trust. Smoking within the Trust's premises or within the Trust's grounds is not permitted.

#### Miscellaneous

This job description is an outline of the key tasks and responsibilities of the post and is not intended to be an exhaustive list. The job may change over time to reflect the changing needs of the Trust and its services as well as the personal development.























# **Person Specification**

The following pages contain a description of the qualifications, skills, experience, knowledge and other attributes a candidate should ideallypossess to successfully perform this role.

# **QUALIFICATIONS**

CRITERIA	ESSENTIAL	DESIRABLE
MBBS, MBChB or equivalent medical qualification	✓	
MRCGP or MRCS	<b>✓</b>	
ATLS or equivalent	✓	

# **ENTRY CRITERIA**

CRITERIA	ESSENTIAL	DESIRABLE
Full Registration and a licence to practise with the General Medical Council (GMC)	<b>√</b>	
Evidence of achievement of foundation competences and achieved competences equivalent to completion of NHS core surgical training including a minimum of 6 months in Urology.	<b>√</b>	
Proven experience in Urology at ST3+ level.	<b>√</b>	
Proven experience of managing urological emergencies at ST3+ level	<b>✓</b>	
Experience in managing urological problems common to the UK	<b>√</b>	
Clinically evaluates and manages a patient, formulating a prioritised differential diagnosis, initiating an appropriate management plan, and reviewing and adjusting this depending on the outcomes of treatment.	<b>√</b>	
Experience in index urological procedures	<b>✓</b>	
Able to perform prostate biopsy and flexible cystoscopy	<b>√</b>	

# **GENERIC CAPABILITIES FRAMEWORK**

#### **Professional Values & Behaviours**

ESSENTIAL CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Practises with the professional values and behaviours expected of all doctors as set out in GMC Good Medical Practice and the Generic</li> </ul>	✓	

	Professional Capabilities Framework (or equivalent for dentists).		
•	Demonstrates the underpinning subject-specific competences i.e., knowledge, skills and behaviours relevant to the role setting and scope.	<b>√</b>	
•	Clinically evaluates and manages a patient, formulating a prioritised differential diagnosis, initiating an appropriate management plan, and reviewing and adjusting this depending on the outcomes of treatment.	<b>√</b>	
•	Critically reflects on own competence, understands own limits, and seeks help when required.	<b>√</b>	
•	Communicates effectively and able to share decision-making with patients, relatives and carers; treats patients as individuals, promoting a person-centred approach to their care, including self-management.	<b>√</b>	
•	Respects patients' dignity, ensures confidentiality and appropriate communication where potentially difficult or where barriers exist, e.g., using interpreters and making adjustments for patients with communication difficulties	<b>√</b>	
•	Demonstrates key generic clinical skills around the areas of consent; ensuring humane interventions, prescribing medicines safely and using medical devices safely.	<b>√</b>	
•	Adheres to professional requirements, participating in annual appraisal and reviews of performance and progression.	<b>√</b>	
•	Awareness of legal responsibilities relevant to the role, such as around mental capacity and deprivation of liberty; data protection; equality and diversity.	<b>√</b>	
•	Applies basic principles of public health; including population health, promoting health and wellbeing, work, nutrition, exercise, vaccination and illness prevention, as relevant to their specialty.	<b>√</b>	

# Leadership & Team Working

CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Awareness of their leadership responsibilities as a clinician and demonstrates appropriate leadership behaviour; managing situations that are unfamiliar, complex, or unpredictable and seeking to build collaboration with, and confidence in, others.</li> </ul>	<b>✓</b>	
<ul> <li>Demonstrates understanding of a range of leadership principles, approaches and techniques so can adapt leadership behaviours to improve engagement and outcomes – appreciates own leadership style and its impact on others.</li> </ul>	<b>√</b>	
<ul> <li>Develops effective relationships across teams and contributes to work and success of these teams – promotes and participates in both multidisciplinary and interprofessional team working.</li> </ul>	<b>✓</b>	
<ul> <li>Critically reflects on decision-making processes and explains those decisions to others in an honest and transparent way.</li> </ul>	<b>✓</b>	
Demonstrates ability to challenge others, escalating concerns when necessary.	<b>✓</b>	
Develops practice in response to changing population health need,	✓	

# Patient Safety & Quality Improvement

CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Takes prompt action where there is an issue with the safety or quality of patient care, raises and escalates concerns, through clinical governance systems, where necessary.</li> </ul>	<b>✓</b>	
<ul> <li>Demonstrates understanding of the basic principles of audit, clinical risk management, evidence-based practice, patient safety and clinical quality improvement initiatives</li> </ul>	<b>✓</b>	
<ul> <li>Applies basic human factors principles and practice at individual, team, organisation, and system levels.</li> </ul>	<b>✓</b>	
<ul> <li>Collaborates with multidisciplinary and interprofessional teams to manage risk and issues across organisations and settings, with respect for and recognition of the roles of other health professionals.</li> </ul>	<b>✓</b>	
Advocates for, and contributes to, organisational learning.	✓	
<ul> <li>Reflects on personal behaviour and practice, responding to learning opportunities.</li> </ul>	<b>✓</b>	

# Safeguarding Vulnerable Groups

CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Recognises and takes responsibility for safeguarding children, young people, and adults, using appropriate systems for identifying, sharing information, recording and raising concerns, obtaining advice and taking action.</li> </ul>	<b>√</b>	
<ul> <li>Applies appropriate equality and diversity legislation, including disability discrimination requirements, in the context of patient care.</li> </ul>	<b>✓</b>	

# **Education & Training**

CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Critically assesses own learning needs and ensures a personal development plan reflects both clinical practice and relevant generic capabilities.</li> </ul>	<b>√</b>	
<ul> <li>Promotes and participates in individual and team learning; supporting the educational needs of individuals and teams for uni-professional, multidisciplinary and interprofessional learning.</li> </ul>	<b>√</b>	
<ul> <li>Identifies and creates safe and supportive working and learning</li> </ul>	✓	

environments.		
Takes part in patient education.	✓	

# Research & Scholarship

CRITERIA	ESSENTIAL	DESIRABLE
<ul> <li>Keeps up to date with current research and best practice in the individual's specific area of practice, through appropriate continuing professional development activities and their own independent study and reflection.</li> </ul>	<b>√</b>	
<ul> <li>Critically appraises and understands the relevance of the literature, conducting literature searches and reviews; disseminates best practice including from quality improvement projects.</li> </ul>	✓	
<ul> <li>Communicates and interprets research evidence in a meaningful way for patients to support shared decision-making.</li> </ul>	✓	
<ul> <li>Works towards identifying the need for further research to strengthen the evidence base or where there are gaps in knowledge, networking with teams within and outside the organisation</li> </ul>	<b>√</b>	
<ul> <li>Locates and uses clinical guidelines appropriately.</li> </ul>	$\checkmark$	